

The Power to Build Tomorrow.



MIRAIT ONE

President's MESSAGE



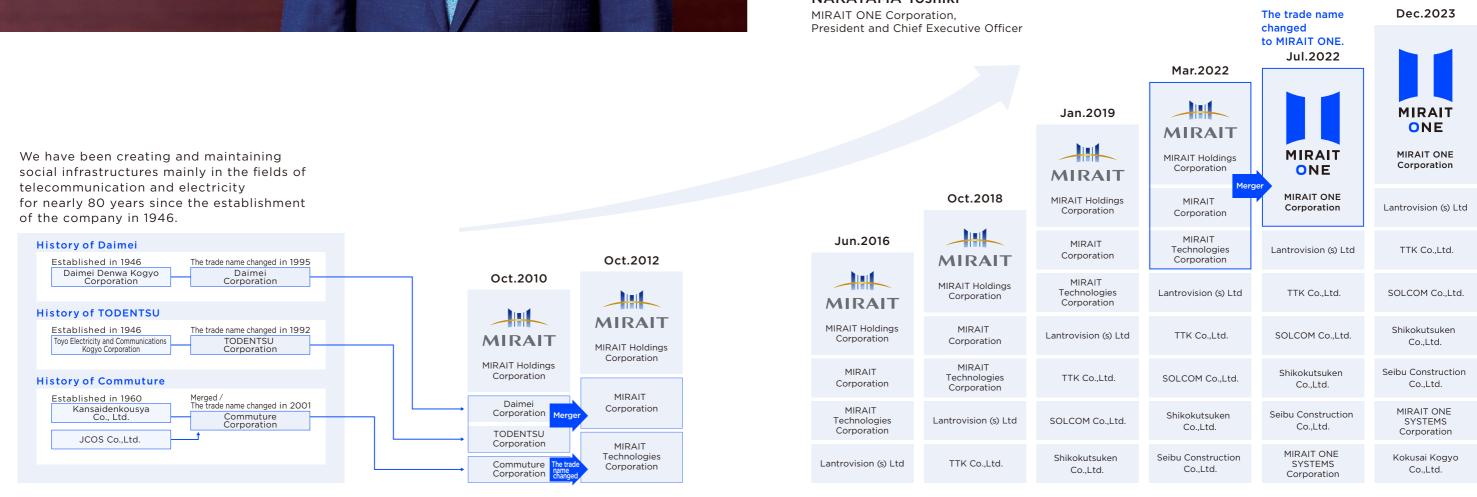
The business environment around the MIRAIT ONE Group is drastically changing. With DX and GX promoted by local governments and businesses and the spread of new work styles that adopt remote work and other schemes, there are growing expectations for solutions that combine and integrate different areas such as ICT solutions and green energy.

We, at the MIRAIT ONE Group, have been contributing to society with the implementation and maintenance of telecommunication infrastructures for nearly 80 years, since before we became the current MIRAIT ONE Group. We build an essential social infrastructure not only for telecommunication, but also for electricity, traffic, water, and energy and use our sophisticated technology to operate, maintain, and manage them. Furthermore, we have been accumulating our expertise and knowledge on AI- and DX-related technologies over the last few years.

After the merger in July 2022, the MIRAIT ONE Group reconfirmed that its purpose is "Co-creating an exciting future through challenges and technology." While maintaining the steady growth of existing businesses and services, we will accelerate the growth of our business by focusing on future growth fields, which we redefined as the "MIRAI (future) domains," including entry to urban and regional development, corporate DX and DX, and the green energy business, as well as the expansion of global businesses and software businesses. We will respond to the expectations of our stakeholders as a "future implementation company" that contributes to the creation of the future more than ever, based on our reliable engineering competence that we have cultivated over many years.

The MIRAIT ONE Group will increase the company value by contributing to the continuous development of customers and societies. We appreciate your continued support.

NAKAYAMA Toshiki



For the new start of the MIRAIT ONE Group,

we redefined our Purpose (meaning of existence) and Mission (public mission). We formulated "MIRAIT ONE Group Vision 2030" as a new business vision for 2030, with the aim of evolving into a corporate group that continues to contribute even more to solving a variety of social issues in a wide range of social infrastructure fields.

Vision (MIRAIT ONE Group Vision 2030)

MIRAIT ONE Group Vision 2030 focuses on five business transformations (5 Changes) as the new growth strategy.

Important societal issues to be addressed(Materiality)



Purpose

Co-creating an exciting future through challenges and technology.

<Our thoughts>

We defined our Purpose as the unwavering definition of the meaning of our existence in terms of social values, by crystallizing thoughts of 14,000 directors and employees of the group companies about "what are the values of the existence of the MIRAIT ONE Group in society."

Mission

- Meeting customer expectations and contributing to realize a prosperous society
- Constantly refining our technology and business model to add more value
- Building and maintaining future social infrastructure with our partners
- Creating an attractive corporate culture with a diverse and dynamic workforce
- Continuing to be a trusted company through improved sustainability and strict compliance

<Our thoughts>

In order to consolidate our Purpose (meaning of existence), the five Missions (public mission) were defined comprehensively as company behaviors including act, attitude, and cause that are directed toward society, which are customers, shareholders, partner companies, employees, and the whole society.

New growth strategy : Five business transformations

People-centric management

- MIRAIT ONE work style reforms living with COVID-19

Acceleration of business growth

- Clearly redefining growth areas as the MIRAI (future) domains and injecting resources (promotion of business structure reform to the Full-Value Model)
 - - Entry into the green energy business contributing to decarbonization
 - Strengthening of SI business contributing to customers' DX (strategic consolidation)
 Strengthening of global business promoting overseas data center related business and infrastructure sharing

Top-class profitability

- Review of existing operations and costs through promotion of group coordination

Management based on data insights

- Value chain reform, smart construction, utilization of BPO/RPA/robotics (defensive DX)

Strong foundation for ESG management

- Creation of social value through the MIRAIT ONE Partner Association
- Strengthening of corporate governance through new Group management system



- Opening of MIRAI College: "Driving force of business structure reform" providing learning and connection - "Health management" creating a friendly working environment and protecting the physical and mental health of employees

Urban and regional development business (regional redevelopment business), and acceleration of corporate DX and promotion of green operations

- Strengthening of customer base of existing business (responding to expansion of customers and growth of customers)

- Strengthening of management foundation through concentration and improvement of efficiency by integrating the three companies - Improvement of efficiency through the fundamental revision of operations and utilization of data insight

- Establishment of knowledge-based data environment and optimization of sales approach (aggressive DX) - Development of experts and core personnel, improvement of companywide literacy (development of DX personnel)

- Initiatives aimed at the achievement of greenhouse gas reduction targets (science-based targets) - Enhancement of audit system and strengthening of audit functions through third line of defense

Effort in ESG



Focusing on contribution to the resolution of domestic and overseas social problems, we will continue to grow and increase company values

With the launch of the MIRAIT ONE Group, we announced our vision toward 2030. This growth strategy focuses on contribution to the resolution of domestic and overseas social problems. For this purpose, we clarified important social problems that we should tackle. In relation to environment

Thorough risk management

protection, we focus on the realization of decarbonizing society through business activities and contribution to environmentally-friendly and resilient urban and regional development. We will offer proposals to businesses, countries, and local governments more actively based on this idea.

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	Building and Maintaining an Environmentally-Friendly Society											
E	Realization of a decarbonized society through business activities		•	•			•	•	•	•		•
	Contribution to environmentally-friendly and resilient urban and regional development	٠	•	•		•						
	Building and Maintaining a Safe, Secure, and Prosperous Society											
	Safety and quality improvement		•	•		•	•					
C	Co-creation of social value through collaboration with partners			• •								٠
3	Building and Maintaining a Culture Where People Respect Diverse	Huma	n Resour	ces and Lea	rn from	Each (Other					
	Promotion of human resource development, workstyle reform, and health and productivity management Respect for human rights and promotion of diversity and inclusion	•		•••	•						•	
	Building and Maintaining a Fair and Transparent Corporate Group											
C	Enhancing corporate governance			•	•		•				•	•
G	Thorough compliance •			• •	•		•				•	•

BUSINESS

to urban and regional development, as well as corporate DX and GX.

MIRAI (future) domains

- 2. Green energy business
- 3. Software business
- 4. Global business

Corporate/Environmental and Social Infrastructure domain

- 5. ICT solutions business
- 6. Environmental and social innovation business

Telecommunications infrastructure domain

- 7. Mobile network business
- 8. Communications infrastructure business

- MIRAIT ONE is engaged in building and maintaining
- various social infrastructures including communication infrastructures.
- It is also involved in projects that contribute

1. Urban and regional development/Corporate DX and GX

BUSINESS

MIRAI (future) domains

Urban and regional development/ Corporate DX and GX

We will create robust infrastructures that are friendly to regional environments and will respond to the business needs of digital transformation and green transformation by combining our technical capabilities in communications, IoT, ICT, electricity, energy, civil engineering, and other fields with our greatest strength, on-site capabilities.

Corporate/Environmental and Social Infrastructure domain

ICT solutions business

The introduction of broadband networks and the construction of ICT systems have become indispensable items in business scenes. To respond to these issues that every business is tackling for survival, the MIRAIT ONE Group will provide optimum ICT infrastructures and high-quality applications.

MIRAI (future) domains

Green energy business

To contribute to decarbonization, we will promote the construction and sales of green power generation facilities, PPA business (electric power selling), and our own consumption of solar power. Also, in addition to installation, operation, and maintenance of power generation facilities, we ourselves will become a power generation utility to provide renewable energy.

Corporate/Environmental and Social Infrastructure domain

Environmental and social innovation business

In order to realize a safe and secure society, we will respond to the needs of society and the times by providing social infrastructures such as reliable information networks, electric facilities as the backbone of society, and environment-friendly energy supply systems. MIRAI (future) domains

rackspace

Software business

Every infrastructure is enabled with software. We will provide better-quality software and DX through virtualization to contribute to our customers business transformation.

Telecommunications infrastructure domain

Mobile network business

The mobile network is essential in realizing an affluent and comfortable society. With the start of the age of full-fledged 5G and IoT, the use and needs for the mobile network are becoming increasingly diverse and sophisticated. MIRAIT ONE Group is responding to these needs with its outstanding technological expertise and nation-wide services and provides optimum solutions in terms of both marketing and construction, which are highly appreciated by our customers.



MIRAI (future) domains

Global business

We started global operation in the 1970s, and have been engaged in the construction of information communication network infrastructures in over 90 countries around the world. In recent years, we established group companies mainly in Asia-Pacific countries to contribute to the advancement of these regions through the construction of communication infrastructures. We also put an effort in the fostering of engineers through active technical support including the acceptance of trainees and the provision of local training.

Telecommunications infrastructure domain

Communication infrastructure business

Broadband for high-speed and large-capacity communication has become the new standard of communication. The infrastructure that enables broadband communication is optical fiber networks. MIRAIT ONE Group engages in the construction of optical fiber networks covering both urban and rural areas under a consistent system that encompasses design, construction, operation and maintenance.

MIRAIT

As humans, we have nearly achieved the future of dreams in books, movies and manga. Not because we dreamed it, but because we kept looking and discovered ways to give it shape. Our engineering technology, cultivated through infrastructure, has the power to implement a bright future. It's time to use this power to benefit society and build an ideal tomorrow. We will contribute to the transformation of society more dynamically than ever, implementing our technologies in multiple fields from communications and disaster prevention to education and urban development.



We envision a thriving future because

we are able to bring implementation into every aspect of life and business.

Concept of the corporate brand name

'ONE' in our corporate name MIRAIT ONE is the simple representation of our goal and determination.

ONE for All, All for ONE

The collective strength of all employees comes together as one. MIRAIT ONE aims to represent the unity and solidarity within the Group.

Only **ONE**

We aim to be the ONE and only company that provides the best quality and best technology/service levels in the MIRAI(future) domains and existing domains, with respect for the important individuality of every employee.

Number ONE

We aim to be a global leading company by continuously taking on challenges.

Thoughts represented by the logo

This logo represents "Door to change the future". It illustrates every employee pioneering "an exciting future" by taking on new challenges with many partners. The opened door creates the shape of the 'M' of MIRAIT ONE, and hidden roman numeral 'I'(ONE) in the center. The arcs at the top and bottom of the logo represent the sense of our business expansion. We also changed the corporate color to MIRAIT ONE blue to express the sense of reliability and progressiveness. Taking the opportunity of changing the corporate name to MIRAIT ONE, we will take on future challenges as one team with this corporate logo.

COMPANY OVERVIEW

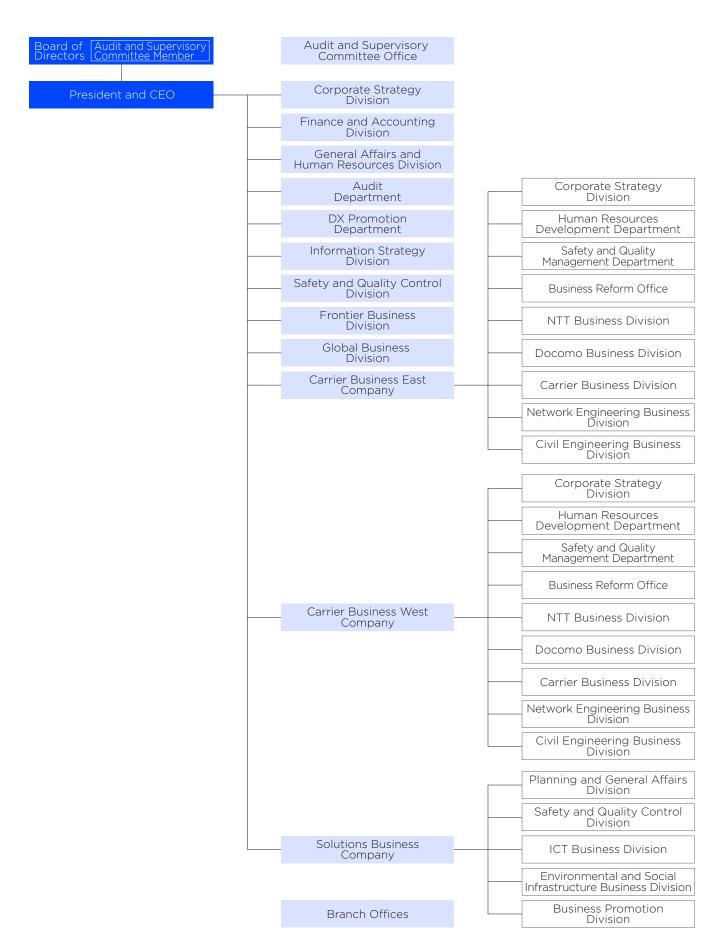
MIRAIT ONE Corporation

Date of establishment	October 1, 2010	
Head office	5-6-36, Toyosu, Koto-ku, Tokyo 135-8111 Japan Phone:+81-3-6807-3111 (pilot)	
URL	https://www.mirait-one.com/	
Representative ———	NAKAYAMA Toshiki, Representative Director,Pr	resident and CEO
Capital ———	7 billion yen	
Stock Listing ———	Tokyo Stock Exchange (Prime Market), Securit	ies code: 1417
Employees	3,622 (MIRAIT ONE Group: 16,985) (as of March 31, 2	2024)
Major operations ————	Telecommunication construction, electric cons and architectural and construction business, as of subsidiaries and group companies that enga	s well as management
Board members ———	Representative Director, President and CEO	NAKAYAMA Toshiki
	Representative Director, Executive Vice President COO, Carrier Business East Company	SUGAHARA Hidemune
	Representative Director, Senior Managing Executive Officer COO, Carrier Business West Company	TOTAKE Yasushi
	Director, Senior Managing Executive Officer	MIYAZAKI Tatsumi
	Director, Senior Managing Executive Officer COO, Solutions Business Company	TAKAYA Yoichiro
	Director, Managing Executive Officer CHRO	WAKIMOTO Hiroshi
	Director, Managing Executive Officer CFO	MITSUYA Takaaki
	Director	YAMAMOTO Mayumi
	Director	KAWARATANI Shinichi
	Director	TSUKASAKI Yuko
	Director, Audit and Supervisory Committee Member (Full time)	SEO Shinji
	Director, Audit and Supervisory Committee Member	KATSUMARU Chiaki (ISHIKAWA Chiaki)
	Director, Audit and Supervisory Committee Member	HAYAKAWA Osamu

BUSINESS LOCATIONS

Head office	5-6-36, Toyosu, Koto-ku, Tokyo 135-8111 Japan Phone:03-6807-3111
Companies ——	Carrier Business East Company 3-7-10, Nishi Gotanda, Shinagawa-ku, Tokyo 141-0031 Japan Phone:03-6417-3754
	Carrier Business West Company 2-2-13, Saiwai-cho, Naniwa-ku, Osaka City, Osaka 556-0021 Japan Phone:06-6684-8200
	Solutions Business Company 2-23-2, Nishi Gotanda, Shinagawa-ku, Tokyo 141-8631 Japan Phone:03-5496-8450
Civil Engineering — Business Division	2-15-20, Shinkiba, Koto-ku, Tokyo 136-0082 Japan Phone:03-6807-3737
Branch ———	Hokkaido Branch Sapporo Logistics Warehouse East Building 6th fl., 2-7-1, Kikusui nana-jo, Shiroishi-ku, Sapporo City, Hokkaido 003-0807 Japan Phone:011-831-3254
	Tohoku Branch 1-2-23, Shintera, Wakabayashi-ku, Sendai City, Miyagi Pref. 984-0051 Japan Phone:022-369-7333
	Fukushima Branch 91-1, Ishibana, Kubota, Fukuyama-machi, Koriyama City, Fukushima Pref. 963-8071 Japan Phone:024-942-2311
	Tochigi Branch 487-1, Iwafunemachishizuwa, Tochigi City, Tochigi Pref. 329-4304 Japan Phone:0282-25-7770
	Ibaraki Branch 378-1, Miyakubo, Minaminakazuma, Tsukuba City, Ibaraki Pref. 305-0065 Japan Phone:029-838-5604
	East Kanto Branch 1-19-8, Kurosunadai, Inage-ku, Chiba City, Chiba Pref. 263-0041 Japan Phone:043-241-2311
	Gunma Branch 562-3, Kamitoyooka-machi, Takasaki City, Gunma Pref. 370-0871 Japan Phone:027-388-9510
	North Kanto Branch 403-1, Sashiougi, Nishi-ku, Saitama City, Saitama Pref. 331-0047 Japan Phone:048-620-2166
	Kanagawa Branch 3-13 Fukuura, Kanazawa-ku, Yokohama City, Kanagawa Pref. 236-0004 Japan Phone:045-349-1010
	Tokai Branch 5-6, Ookane-cho, Nishi-ku, Nagoya City, Aichi Pref. 451-0082 Japan Phone:052-528-1711
	Hokuriku Branch Kanazawa First Building 8th fl., 1-5-23, Hirooka, Kanazawa City, Ishikawa Pref. 920-0031 Japan Phone:076-263-1722
	Kansai Branch 5-23, Hiroshiba-cho, Suita City, Osaka 564-0052 Japan Phone:06-6155-5557
	Kyoto Branch 5, Kamitobasugata-cho, Minami-ku, Kyoto City, Kyoto 601-8102 Japan Phone:075-366-4111
	Hyogo Branch 3-1-10, Koyochonishi, Higashinada-ku, Kobe City, Hyogo Pref. 658-0033 Japan Phone:078-940-4605
	Nara Branch 192-5, Goi-cho, Kashihara City, Nara Pref. 634-0832 Japan Phone:0744-33-9020
	Wakayama Branch 1110-139, Funato, Iwade City, Wakayama Pref. 649-6225 Japan Phone:0736-69-5650
	Chugoku Branch Teriha Hiroshima Building 2nd fl., 1-8, Nishikoujin-machi, Minami-ku, Hiroshima City, Hiroshima Pref. 732-0806 Japan Phone:082-506-3883
	<mark>Shikoku Branch</mark> 2549-5, Hayashi-cho, Takamatsu City, Kagawa Pref. 761-0301 Japan Phone:087-868-0355
	Kyushu Branch Hakata Mitsui Building 7th fl., 10-1, Kamigofuku-machi, Hakata-ku, Fukuoka City, Fukuoka Pref. 812-0036 Japan Phone:092-292-0449
	Okinawa Branch 1-28-1, Higawa, Naha City, Okinawa Pref. 900-0022 Japan Phone:098-995-8996
Sales offices ——	Numazu Sales Office 227-1, Miyawaki, Shimokanuki, Numazu City, Shizuoka Pref. 410-0822 Japan Phone:0559-33-9000

ORGANIZATION OF MIRAIT ONE Corporation



GROUP COMPANY PROFILE

TTK Co.,Ltd.	Date of establishment Head office	February 15, 1955 1-2-23, Shintera, Wakabayashi-ku		1,167 (As of March 31, 2024) System integration of			
		Sendai City, Miyagi Pref. 984-8558 Japan		information-related facilities, including design and construction of			
調整	Phone	022-297-5111 (Pilot)		telecommunication facilities and electric facilities			
	URL	https://www. ttk-g.co.jp		Sales and construction of environment improvement commodities			
	Representative	IGARASHI Katsuhiko, President and Chief Executive Of	ficer	including solar power generation system and snow protection fences			
SOLCOM	Date of establishment	April 17, 1947	Employees (consolidated)	1,401 (As of March 31, 2024)			
Co.,Ltd.	Head office	2-32, Minamisendahigashi-machi, Naka-ku, Hiroshima City, Hiroshima Pref. 730-0054 Japan		Consultation, design, construction, and maintenance of systems and facilitie related to environmental energy,			
1999年1月 1999年4月	Phone	. 082-504-3300		telecommunication, and solutions Lease and sales of telecommunication			
	URL	https://www.solcom.co.jp		and information processing devices			
1.750	Representative	OHASHI Hiroki, President and Chief Executive Of	ficer				
Shikokutsuken	Date of establishment	March 14, 1949	Employees (consolidated)	703 (As of March 31, 2024)			
Co.,Ltd.	Head office	1-1-15, Minamidaimon-cho, Imabari City,Ehime Pref. 794-8601 Japan	Major operations	Design, construction, and maintenance of electric and telecommunication facilities, civil engineering and building constructio			
	Phone	0898-32-5555 (pilot)		Sales, lease, and maintenance of ICT devices and office devices			
	URL	https://www.stk.co.jp		Construction, sales, and maintenance of fire defense facilities			
	Representative	TAKAGI Yasuhiro, President and Chief Executive Of	ficer	of fire defense facilities			
SEIBU	Date of establishment	November 11, 1941	Employees (consolidated)	665 (As of March 31, 2024)			
CONSTRUCTION	Head office	1-11-1, Kusunokidai, Tokorozawa City,	Major operations	General civil engineering and			
Co.,Ltd.	Phone	Saitama Pref. 359-8550 Japan 04-2926-3311 (pilot)		construction business Railroad construction			
न ४४०१न	URL	https://www.seibu-const.co.jp/		Social asset construction Construction of governmental facilities,			
1997 - 1997 -	Representative	SATO Makoto,		private residences, hotels, and sport facilities			
ASATENA 国先設設		President and Chief Executive Of	ficer	Design and execution of renovation Wood material business			
MIRAIT ONE	Date of establishment	April 2, 2001	Employees (consolidated)	1,294 (As of March 31, 2024)			
SYSTEMS Corporation	Head office	Luogo Shiodome building 8th fl., 2-3-3, Higashishimbashi, Minato-ku Tokyo 105-0021 Japan	Major operations J,	System integration Software development Construction, deployment, operation,			
	Phone	03-6625-0820		and maintenance of IT infrastructures Development and consultation			
	URL	https://www.mirait-one-systems.	co.jp	of solutions that incorporate new technologies			
	Representative	TAMURA Akihiko, President and Chief Executive Of	ficer				
Kokusai Kogyo	Date of establishment	September 12, 1947	Employees (consolidated)	2,399 (As of March 31, 2024)			
Co., Ltd.	Head office	Shinjuku Front Tower 2-21-1, Kita-Shinjuku, Shinjuku-ku, Tokyo 169-0074 Japan	Major operations	Technological consulting businesses based on geospatial information technologies in fields of			
	Phone	03-6362-5931 (pilot)		disaster prevention and reduction, management of governmental processes			
226 至 2 国际 24 1	URL	https://www.kkc.co.jp/english/		decarbonization, and environment			
	Representative	FUJIWARA Kyo, President and Chief Executive Of	ficer	decarbonization, and environment			
Lantrovision	Date of establishment	1992	Employees (consolidated)	1,436 (As of March 31, 2024)			
(S) Ltd	Head office	8 Ayer Rajah Crescent, LanTroVision Building,	Major operations	Management of subsidiaries in APAC working on LAN cabling, design,			
	Dhana	Singapore 139939		operation,maintenance, consulting and sales			
67 76 76 7 67 17 16 7	Phone URL	+65-6778-1668					
	Representative	https://www.lantro.com Chan Thye_Yuan,					
	Representative	Managing Director					

COMPANIES OF MIRAIT ONE GROUP

MIRAIT ONE Corporation

AST-ENG Corp. Infraise Co.,Ltd Okisokou.Co., Ltd. KATAKURA CONSTRUCTION Co., Ltd. TTK ENG Aomori Co., Ltd Kinki Denki Corp. Ground Create Co., Ltd. Koyo Holdings Co.,Ltd COTONET ENGINEERING Co., Ltd. Comlead Co., Ltd. SHINKO ELECTRIC Co.,LTD GNR DAIMEI TUSAN CO.,LTD. TTI TODENTSU NETWORK Co.,Ltd Nishinihondenko Corporation Nissetsu Co., Ltd. **NIPPON Sangyo Corporation** Fucom Corp. HOPE NET Co., Ltd. **MIRAIT-X** Corporation **MIRAIT Solutions Corporation** MIRAIT Mobile East Co., Ltd. MIRAIT Mobile West Co., Ltd. **MIRAIT ONE NEXT Corporation** MiratecDrone Corp. Meisei Correspondence Co., Ltd. Line Connect Corporation Lapisnet Co., Ltd. Libnet Co., Ltd. DAIMEI SLK (PRIVATE) LIMITED **MIRAIT PHILIPPINES INC. (Philippines) MIRAIT** Technologies Australia Pty.Limited (Australia)

TTK Co., Ltd.

TTK ENG Miyagi Co.,Ltd HOKUBU Co., Ltd. TTK ENG Iwate Co.,Ltd TTK ENG Akita Co.,Ltd TTK ENG Yamagata Co.,Ltd TTK ENG Fukushima Co.,Ltd Tsukada Electrical Construction Co.,Ltd TDS Co., Ltd

SOLCOM Co., Ltd.

SOLCOMMEISTER Co.,Ltd. Yuwakogyo Corporation Seikenkogyo Co.,Ltd. Solcom Business Survice Corporation Chugokutsushinshizai Corporation Dentsushizai Corporation

Shikokutsuken Co., Ltd. Ochidenki Corporation STK Techno Corporation

SEIBU CONSTRUCTION Co., Ltd.

MIRAIT ONE SYSTEMS Corporation ACTIS Co., Ltd. CREiST Inc. TIMETEC Co., Ltd. Trust System Corporation

Kokusai Kogyo Co., Ltd.

Meiji consultant co., ltd. Hokuto Design Co., Ltd. Sango Himawari Energy Co., Ltd. nokishita Co.,Ltd. Ryukyu Kokusai Kogyo Co., Ltd. KKC Systems Co., Ltd. Kokusai Data Production Center Co., Ltd. ThinkTron Limited (Taiwan)

Lantrovision (S) Ltd

Lantro (S) Pte Ltd Lantro (Malaysia) Sdn Bhd Lantro (Penang) Sdn Bhd Lantro (HK) Limited Lantrovision Korea Co Ltd Lantro (Shanghai) Co Ltd Lantro Phils. Inc Lantro (Taiwan) Limited Lantro Technologies India Private Limited LANTRO NE PTE LTD Appsilan Asia Pte Ltd Innovative Energy Systems & Technology Pte Ltd PT. Lantro Technologies Indonesia YL Integrated Pte Ltd Sun Power Electrical Pte Ltd Nectric Engineering Pte Ltd Shanghai Changling Communication Equipment Co.,Ltd. Altro Solutions Pte Ltd Lantro (Thailand) Co Ltd Lantro (Vietnam) Co Ltd Lantro (Cambodia) Co Ltd Lantrovision Inc